

OPERATIONAL PLAN



1: High Quality, Secure & Efficient Water Supplies

1.1: Potable water supplies meet Australian Drinking Water Guidelines and Public Health requirements

1.1.1: Drinking Water Management System is implemented

Key Activity Code	Key Activity	Action Name	Performance Measure	Responsible Officer Position	Q1	Q2	Q3	Q4
1.1.1.1	Drinking Water Management System Annual Reporting is completed	Drinking Water Management System annual reporting	Annual report developed and submitted to council by December prior to submission to NSW health	Production & Services Manager		X		

1.1.2: Backflow prevention is in place for high risk connections

Key Activity Code	Key Activity	Action Name	Performance Measure	Responsible Officer Position	Q1	Q2	Q3	Q4
1.1.2.1	Low pressure areas - investigate and develop options for effective backflow prevention.	Reduced Pressure Zone Device (backflow prevention device) testing and audit is completed.	All RPZD's have been tested and audit is complete	Engineering Manager				X

1.1.3: Goldenfields adheres to NSW Government Best Practice Management

Key Activity Code	Key Activity	Action Name	Performance Measure	Responsible Officer Position	Q1	Q2	Q3	Q4
1.1.3.1	Develop and implement Integrated Water Cycle Management Strategy	Goldenfields Water adheres to best practice guidance for water and wastewater operations.	Goldenfields will develop and adopt a new IWCM strategy	Production * Services Manager		X		

1.2: Future growth is planned for and managed

1.2.1: Growth opportunities are considered through business planning

Key Activity Code	Key Activity	Action Name	Performance Measure	Responsible Officer Position	Q1	Q2	Q3	Q4
1.2.1.1	Economically viable extensions to the network are factored into Capital Works Program	GWCC progresses with Rosehill to Young strategy asset upgrades	Offtake to Rosehill pump station upgrade complete.	Engineering Manager				X
		West Wyalong Water Reliability Project Complete	Bypass trunk main, reticulated main, reservoir and pump station complete and operational.	Engineering Manager		X		

1.3: Water supply is reliable and efficient

1.3.1: Disruptions to supply are planned for and managed

Key Activity Code	Key Activity	Action Name	Performance Measure	Responsible Officer Position	Q1	Q2	Q3	Q4
1.3.1.1	Written notifications and social media is utilised to provide notice of planned outages	Disruptions to supply are planned for and managed	Report on number of planned and unplanned disruptions for quarter	Operations Manager	X	X	X	X

1.3.2: New Temora Depot to support reticulation renewals and construction program

Key Activity Code	Key Activity	Action Name	Performance Measure	Responsible Officer Position	Q1	Q2	Q3	Q4
1.3.2.1	Capital Expenditure Review undertake	New Temora Depot construction is progressing	Construction of shed is completed. Detailed design of office building completed.	Engineering Manager				X

1.4: Our assets are managed and renewed in accordance with Council's Asset management systems

1.4.1: Strategic asset management documents and systems are adopted and updated to maintain validity and relevance

Key Activity Code	Key Activity	Action Name	Performance Measure	Responsible Officer Position	Q1	Q2	Q3	Q4
1.4.1.1	Continual update of asset financial data	Comprehensive revaluation of water infrastructure assets is completed.	Comprehensive revaluation of water infrastructure assets is completed.	Engineering Manager			X	

1.4.2: Assets are renewed in accordance with the requirements of the Asset Management Plans

Key Activity Code	Key Activity	Action Name	Performance Measure	Responsible Officer Position	Q1	Q2	Q3	Q4
1.4.2.1	Councils Capital Works Program is generated from the asset management system	Assets are renewed in accordance with the requirements of the asset management plans	Capital works program is generated from the asset management system	Engineering Manager				X
1.4.2.2	Projects are identified and planned in accordance with Council's asset management system	Council's backlog of works is reduced	Council's backlog of works is reduced.	Engineering Manager				X
		Minimum 10km of urban reticulation renewals completed	Km undertaken	Operations Manager				X
		Minimum 5km of rural renewals completed	Km undertaken	Operations Manager				X
		Minimum 5km trunk renewals completed (excluding Thanowring Road)	Progress report	Operations Manager				X
		Thanowring Road pipeline upgrade minimum 10km constructed	Progress report	Operations Manager		X	X	X

Key Activity Code	Key Activity	Action Name	Performance Measure	Responsible Officer Position	Q1	Q2	Q3	Q4
1.4.2.3	Asset capacity is determined to meet long term demands	Oura reservoir and aerator progresses	Oura reservoirs and aerators 80% complete	Engineering Manager				X
		Renewal of Jugiong WTP High Voltage Assets	Completion of new High Voltage building, transformers, switchgear and Variable Speed Drives.	Production & Services Manager				X

1.4.3: Maintenance programs are developed and implemented

Key Activity Code	Key Activity	Action Name	Performance Measure	Responsible Officer Position	Q1	Q2	Q3	Q4
1.4.3.1	Annual maintenance programs - mains flushing, valves inspections, Reservoir inspections	Routine Mains Maintenance Program	Minimum 30km of mains flushing undertaken	Operations Manager				X

2: Customer Service Focus

2.1: Well trained and highly motivated workforce

2.1.1: Workforce Strategy

2.1.2: Staff professional development opportunities

Key Activity Code	Key Activity	Action Name	Performance Measure	Responsible Officer Position	Q1	Q2	Q3	Q4
2.1.2.1	Staff Development Plan process incorporates employee development through informal and formal professional development and training opportunities	Staff professional development opportunities	Staff Development Plan process incorporates employee development through informal and formal professional development and training opportunities	HR Coordinator			X	

2.1.3: Build a diverse workforce

Key Activity Code	Key Activity	Action Name	Performance Measure	Responsible Officer Position	Q1	Q2	Q3	Q4
2.1.3.1	Action items from Goldenfields Water's EEO Management 2021-2025 implemented.	Build a diverse workforce	Action items from Goldenfields Water's EEO Management 2021-2025 implemented.	HR Coordinator				X

2.1.4: Measure and improve employee engagement

Key Activity Code	Key Activity	Action Name	Performance Measure	Responsible Officer Position	Q1	Q2	Q3	Q4
2.1.4.1	Develop, implement and monitor organisation-wide training plan to ensure available funds for required training focusing on skills gaps and leadership	Measure and improve employee engagement	Develop, implement and monitor organisation-wide training plan to ensure available funds for required training focusing on skills gaps and leadership	HR Coordinator			X	

2.2: Safe, healthy, and risk managed working environment exists for staff and the community

2.2.1: Integrated approach to safety risk management in the workplace

Key Activity Code	Key Activity	Action Name	Performance Measure	Responsible Officer Position	Q1	Q2	Q3	Q4
2.2.1.1	MANEX team informed of WHS performance and accountable for continual improvement in workplace safety	Integrated approach to risk management in the workplace	MANEX team informed of WHS performance and accountable for continual improvement in workplace safety	WHS Coordinator	X	X	X	X
			Review of safe working practices and procedures					

2.2.2: Implement WHS Program

Key Activity Code	Key Activity	Action Name	Performance Measure	Responsible Officer Position	Q1	Q2	Q3	Q4
2.2.2.1	Wellness program undertaken	Implement WHS Program	Action items from Council's Health and Wellbeing Strategy 2023-2027	HR Coordinator			X	

2.3: Community satisfaction is built and maintained through provision of services and information

2.3.1: Inform our customers about projects, programs, issues etc

Key Activity Code	Key Activity	Action Name	Performance Measure	Responsible Officer Position	Q1	Q2	Q3	Q4
2.3.1.1	Social media utilised for promotion of projects, outages and upcoming works	Social Media and traditional uses of media utilised for promotion of projects, outages and upcoming works.	Social media statistics, visitors to website, strong presence on all Council social media pages, media articles featured in print media.	Community Engagement Officer	X	X	X	X

2.3.2: Undertake Customer Survey

Key Activity Code	Key Activity	Action Name	Performance Measure	Responsible Officer Position	Q1	Q2	Q3	Q4
2.3.2.1	Survey completed and results considered in relation to future planning	Customer survey undertaken	Conduct an online community survey (via Survey Monkey) and collate responses for the October 2023 Council Meeting.	Community Engagement Officer			X	

2.3.3: Develop and implement a customer engagement strategy

2.4: Financial Management

2.4.1: Long term financial plan reviewed and updated regularly

Key Activity Code	Key Activity	Action Name	Performance Measure	Responsible Officer Position	Q1	Q2	Q3	Q4
2.4.1.1	Long term financial plan reviewed and updated annually	Review and update Long Term Financial Plan	Review and update Long Term Financial Plan	Corporate Services Manager				X

2.4.2: Review and determine fees and charges consistent with the Long Term Financial Plan

Key Activity Code	Key Activity	Action Name	Performance Measure	Responsible Officer Position	Q1	Q2	Q3	Q4
2.4.2.1	Develop a long term pricing path. Review and determine fees and charges annually	Develop a long term pricing path. Review and determine fees and charges annually	Review and determine fees and charges annually	Corporate Services Manager				X

2.4.3: Plant replacement program maintained to ensure safe and fit for purpose fleet

Key Activity Code	Key Activity	Action Name	Performance Measure	Responsible Officer Position	Q1	Q2	Q3	Q4
2.4.3.1	Prepare and review annual plant replacement program	Plant replacement program maintained to ensure safe and fit for purpose fleet	Prepare annual plant replacement program	Corporate Services Manager				X

2.5: Improving performance and managing risk

2.5.1: Review and update Business Continuity Plan

2.5.2: Audit Risk and Improvement Committee function complies with Framework, regular meetings are held and internal audits undertaken

Key Activity Code	Key Activity	Action Name	Performance Measure	Responsible Officer Position	Q1	Q2	Q3	Q4
2.5.2.1	Hold ARIC meetings at least quarterly	Audit Risk & Improvement Committee function complies with Framework, regular meetings are held and internal audits undertaken	Review framework requirements at least annually Hold meetings at least quarterly Undertake internal audits in accordance with Strategic Internal Audit Plan	Corporate Services Manager	X	X	X	X

2.5.3: Prepare statutory financial reports within required timeframes

Key Activity Code	Key Activity	Action Name	Performance Measure	Responsible Officer Position	Q1	Q2	Q3	Q4
2.5.3.1	Prepare annual financial statements	Prepare statutory financial reports within required timeframes	Prepare Annual Financial Statements	Corporate Services Manager	X			
2.5.3.2	Prepare Quarterly Budget Reviews	Prepare quarterly budget reviews	Prepare quarterly budget reviews	Corporate Services Manager	X	X	X	

2.5.4: Maintain an up to date ICT infrastructure to ensure organisational efficiency

Key Activity Code	Key Activity	Action Name	Performance Measure	Responsible Officer Position	Q1	Q2	Q3	Q4
2.5.4.1	Develop annual ICT project plan	Maintain an up to date ICT infrastructure to ensure organisational efficiency	Develop annual ICT project plan	Corporate Services Manager			X	

2.6: Regional Collaboration

2.6.1: Membership Joint Organisation

Key Activity Code	Key Activity	Action Name	Performance Measure	Responsible Officer Position	Q1	Q2	Q3	Q4
2.6.1.1	Active role in Joint Organisation initiatives	Membership RivJo and REROC	Goldenfields actively participates in REROC and projects with a joint interest.	General Manager				X

2.6.2: Work with Constituent Councils

Key Activity Code	Key Activity	Action Name	Performance Measure	Responsible Officer Position	Q1	Q2	Q3	Q4
2.6.2.1	Facilitate regular meetings with Constituent Councils	Regular meetings with Constituent Councils	Goldenfields liaises with Constituent Councils to collaborate as required.	General Manager				X
2.6.2.2	Review and update SLA with bulk councils	Update SLA with Bulk Councils	New SLA developed and signed off between each Bulk Council and GWCC	General Manager				X

3: A Healthy Natural Environment

3.1: Energy costs and usage are monitored and reduced through utilisation of alternative technologies and system innovations

3.1.1: Energy efficiency considered in infrastructure design and benefit cost assessments

Key Activity Code	Key Activity	Action Name	Performance Measure	Responsible Officer Position	Q1	Q2	Q3	Q4
3.1.1.1	Energy usage reduced where possible considering levels of service provisions	Energy usage records kept and monitored	Energy trends monitored for inclusion in future upgrades of facilities	Production & Services Manager				X

3.1.2: Council Maintains an energy management system

Key Activity Code	Key Activity	Action Name	Performance Measure	Responsible Officer Position	Q1	Q2	Q3	Q4
3.1.2.1	Staff review annual energy consumption data	Council maintains an energy management system	Staff review annual consumption data to inform future upgrades and replacement requirements	Production & Services Manager				X

3.2: Environmentally adverse consequences are minimised from operations including water extraction, capital works and day to day operations

3.2.1: All construction and maintenance work undertaken to minimise impact to the natural environment

Key Activity Code	Key Activity	Action Name	Performance Measure	Responsible Officer Position	Q1	Q2	Q3	Q4
3.2.1.1	Environmental impacts considered for each project through production of Review Environmental Factors	All construction and maintenance work undertaken to minimise impact to the natural environment	Environmental impacts considered for each capital project through production of Review Environmental Factors	Operations Manager	X	X	X	X

3.3: Potential effect of climate change on water supply is identified, planned and managed

3.3.1: IWCM strategy to consider climate change affects in modelling

Key Activity Code	Key Activity	Action Name	Performance Measure	Responsible Officer Position	Q1	Q2	Q3	Q4
3.3.1.1	Climate change considered in demand and supply figures in development of IWCM	IWCM Strategy to consider climate change affects	Climate change considered in demand and supply figures	Production & Services Manager	X			

3.4: Water is used wisely with systems losses minimised and accounted for

3.4.1: Non-revenue water is minimised and accounted for

Key Activity Code	Key Activity	Action Name	Performance Measure	Responsible Officer Position	Q1	Q2	Q3	Q4
3.4.1.1	Production and bulk meters are compared to identify losses within the system	Non-revenue water is minimised and accounted for	Production data and demand data is utilised to monitor Non-Revenue water	Production & Services Manager				X

3: A HEALTHY NATURAL ENVIRONMENT

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3.1.1.1	Energy usage reduced where possible considering levels of service provisions	Energy usage records kept and monitored	Energy trends monitored for inclusion in future upgrades of facilities	Production & Services Manager				X

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3.4.1.1	Production and bulk meters are compared to identify losses within the system	Non-revenue water is minimised and accounted for	Production and bulk meters are compared to identify losses within the system	Production & Services Manager				X

STATEMENT OF REVENUE POLICY

Council obtains its income from the following sources:

Water Access and User Charges

Council has adopted a two-part water charge for each of its customer categories, consisting of an access charge based on service connection sizing and a user charge based on the water consumed. As part of its Delivery Program, Council has set its access and usage charges for the 2023/2024 year.

Council levies interest on overdue charges. The interest rate is maximum allowable – 9% for 2023/2024.

Interest on Investments

Council invests surplus funds in accordance with its Investment Policy.

Fees

Council charges appropriate fees for service. These fees are based on actual costs and ensure that those who benefit from the service pay for it.

Private works

Occasionally Council carries out private works. Any such works are undertaken at price on application.

Grants and subsidies

Council will receive the Pensioner Rebate Subsidy provided by the State Government in 2023/2024. This subsidy offsets 55% of the total rebate provided.

Developer Contributions

Developers are required to pay the cost of providing the assets that they require. These costs usually fall into two categories:

The reticulated pipes which a developer is required to pay in full; and

A contribution towards the provision of infrastructure (headworks-e.g. treatment plants, major pipelines etc)

Loan Borrowings

New capital infrastructure projects can be funded from borrowings. Council would normally expect that such borrowing approvals to be granted.

Council has not provided for any specific borrowings for 2023/2024.

Access and Usage Charges Statement

The following is a brief explanation of how Council categorises its customer base.

Residential

Customers are categorised as residential if:

The connection is within the Council's urbanized areas serviced by a reservoir via a reticulated distribution network and the main use is for residential accommodation (but not as a hotel, motel, guesthouse, boarding house, lodging house or nursing home).

It is a vacant land within this Council's urbanised areas serviced by a reservoir via a reticulated distribution network.

Non-Residential Rural

Customers are categorised as non-residential rural if:

The connection is located outside this Council urbanized areas, is serviced directly from a main and the main use is for stock and domestic.

Non-residential Other

Customers are categorised as non-residential other if:

The connection is within this Council's urbanized areas serviced by a reservoir via a reticulated distribution network and the main use is for commercial, industrial, community or institutional.

Other remote and direct connections to mains outside of this Council's urbanized areas where there is no commercial rural activity.

Non-Residential High Volume Monthly

Customers are categorised as non-residential high volume monthly if:

The main use is for commercial, industrial, community or institutional and the customer uses over 50,000kl pa.

Non-Residential Bulk Councils

Hilltops Council and Cootamundra Gundagai Regional Council together with water supplied to Riverina Water consumers are categorised as non-residential Bulk Councils.

Council's Annual Access and Usage charges, Interest, Fees, Private Works, and/or Developer Contributions are levied and or charged under various sections on the NSW Local Government Act including but not limited to sections 501, 502, 552, 566 section 64 and its cross reference to water Management Act section 305-307 and NSW Local Government Act Chapter 15, Part 10 Division 3

COUNCIL BUDGET REPORT 2023-24



Goldenfields
Water

COUNCIL BUDGET REPORT 2023-24

Goldenfields Water County Council											
INCOME STATEMENT	Current Year Updated	Projected Years									
	2022/23	2023/24	2024/25	2025/26	2026/27	2027/28	2028/29	2029/30	2030/31	2031/32	2032/33
	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000
Income from Continuing Operations											
Rates & Annual Charges	5,831	6,129	6,312	6,501	6,696	6,896	7,103	7,317	7,537	7,763	7,996
User Charges & Fees	15,407	17,163	17,677	18,209	18,755	19,318	19,896	20,495	21,109	21,740	22,394
Other Revenues	266	243	259	260	261	267	270	273	277	281	285
Grants & Contributions provided for Operating Purposes	80	80	83	85	88	91	94	97	100	103	106
Grants & Contributions provided for Capital Purposes	5,634	1,592	1,640	1,690	1,740	1,793	1,847	1,902	1,959	2,018	2,078
Interest & Investment Revenue	870	928	728	628	528	528	528	628	728	828	928
Total Income from Continuing Operations	28,088	26,135	26,699	27,372	28,068	28,893	29,738	30,712	31,710	32,732	33,786
Expenses from Continuing Operations											
Employee Benefits & On-Costs	8,189	8,404	8,656	8,913	9,179	9,452	9,733	10,023	10,321	10,628	10,945
Materials & Contracts	8,585	8,969	9,238	9,515	9,800	10,094	10,397	10,709	11,030	11,361	11,702
Depreciation & Amortisation	8,420	8,480	8,540	8,540	8,540	8,540	8,540	8,540	8,540	8,540	8,540
Other Expenses	163	172	177	182	187	193	199	205	211	217	224
Total Expenses from Continuing Operations	25,358	26,024	26,611	27,150	27,706	28,279	28,869	29,477	30,102	30,747	31,411
Net Operating Result for the Year	2,731	111	88	222	362	614	869	1,235	1,607	1,985	2,375
Net Operating Result before Grants and Contributions provided for Capital Purposes	(2,903)	(1,481)	(1,552)	(1,467)	(1,378)	(1,179)	(978)	(667)	(352)	(32)	298

Goldenfields Water County Council											
BALANCE SHEET	Current Year	Projected Years									
	2022/23	2023/24	2024/25	2025/26	2026/27	2027/28	2028/29	2029/30	2030/31	2031/32	2032/33
	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000
ASSETS											
Current Assets											
Cash & Cash Equivalents	2,943	1,759	1,633	1,485	1,211	1,346	1,454	1,656	1,867	2,173	2,515
Investments	21,100	12,612	11,703	10,647	8,683	9,646	10,426	11,871	13,387	15,579	18,033
Receivables	5,706	5,622	5,556	5,628	5,602	5,595	5,608	5,602	5,602	5,604	5,603
Inventories	712	751	746	737	745	742	741	743	742	742	742
Total Current Assets	30,462	20,745	19,638	18,497	16,241	17,329	18,230	19,872	21,599	24,098	26,893
Non-Current Assets											
Investments	11,000	6,575	6,101	5,551	4,527	5,029	5,435	6,189	6,979	8,122	9,401
Infrastructure, Property, Plant & Equipment	301,906	321,068	328,924	336,524	346,179	351,305	356,926	361,927	367,209	371,777	376,361
Total Non-Current Assets	312,906	327,643	335,025	342,074	350,705	356,334	362,361	368,115	374,189	379,899	385,762
TOTAL ASSETS	343,368	348,388	354,663	360,571	366,946	373,663	380,591	387,987	395,787	403,997	412,655
LIABILITIES											
Current Liabilities											
Payables	1,613	1,730	1,825	1,722	1,759	1,769	1,750	1,759	1,759	1,756	1,758
Provisions	2,623	2,728	2,810	2,895	2,981	3,071	3,163	3,258	3,356	3,456	3,560
Total Current Liabilities	4,236	4,458	4,635	4,617	4,740	4,839	4,913	5,017	5,115	5,212	5,318
Non-Current Liabilities											
Payables	8	8	9	8	8	9	8	9	9	8	9
Provisions	126	131	135	139	143	147	152	156	161	166	171
Total Non-Current Liabilities	134	139	143	147	152	156	160	165	170	174	179
TOTAL LIABILITIES	4,370	4,597	4,778	4,764	4,892	4,995	5,073	5,182	5,284	5,387	5,497
Net Assets	338,997	343,791	349,885	355,807	362,054	368,668	375,517	382,805	390,503	398,611	407,158
EQUITY											
Retained Earnings	97,597	97,707	97,795	98,017	98,380	98,994	99,862	101,097	102,705	104,690	104,506
Revaluation Reserves	242,751	248,606	254,648	260,056	265,825	271,564	277,203	282,918	288,616	294,300	299,999
Total Equity	340,348	346,313	352,444	358,074	364,204	370,558	377,065	384,015	391,321	398,990	404,505
Total Cash & Investments	35,043	20,947	19,437	17,683	14,421	16,020	17,315	19,716	22,234	25,874	29,949

Goldenfields Water County Council											
CASH FLOW STATEMENT	Current Year					Projected Years					
	2022/23	2023/24	2024/25	2025/26	2026/27	2027/28	2028/29	2029/30	2030/31	2031/32	2032/33
	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000
Cash Flows from Operating Activities											
Receipts:											
Rates & Annual Charges	5,736	6,165	6,320	6,484	6,705	6,896	7,100	7,319	7,537	7,763	7,996
User Charges & Fees	15,331	17,237	17,652	18,200	18,769	19,312	19,896	20,497	21,107	21,740	22,394
Investment & Interest Revenue Received	700	998	738	598	545	527	523	632	727	827	929
Grants & Contributions	5,676	1,838	1,954	1,894	2,000	2,058	2,096	2,166	2,225	2,283	2,349
Other	311	178	288	262	249	273	269	271	279	280	284
Payments:											
Employee Benefits & On-Costs	(8,198)	(8,414)	(8,646)	(8,916)	(9,180)	(9,450)	(9,733)	(10,023)	(10,321)	(10,629)	(10,945)
Materials & Contracts	(8,900)	(8,912)	(9,171)	(9,579)	(9,780)	(10,087)	(10,409)	(10,704)	(11,030)	(11,363)	(11,701)
Other	(163)	(172)	(177)	(182)	(187)	(193)	(199)	(205)	(211)	(217)	(224)
Net Cash provided (or used in) Operating Activities	10,493	8,917	8,958	8,762	9,121	9,337	9,542	9,954	10,312	10,685	11,083
Cash Flows from Investing Activities											
Receipts:											
Sale of Investment Securities	8,982	12,912	1,383	1,607	2,988	-	-	-	-	-	-
Payments:											
Purchase of Investment Securities	-	-	-	-	-	(1,465)	(1,186)	(2,199)	(2,307)	(3,334)	(3,733)
Purchase of Infrastructure, Property, Plant & Equipment	(12,958)	(19,162)	(7,857)	(7,599)	(9,655)	(5,127)	(5,620)	(5,001)	(5,283)	(4,568)	(4,584)
Net Cash provided (or used in) Investing Activities	(3,976)	(6,249)	(6,473)	(5,993)	(6,667)	(6,592)	(6,807)	(7,200)	(7,589)	(7,902)	(8,317)
Cash Flows from Financing Activities											
Receipts:											
Proceeds from Borrowings & Advances	-	-	-	-	-	-	-	-	-	-	-
Payments:											
Repayment of Borrowings & Advances	-	-	-	-	-	-	-	-	-	-	-
Net Cash Flow provided (used in) Financing Activities	-	-	-	-	-	-	-	-	-	-	-
Net Increase/(Decrease) in Cash & Cash Equivalents	6,517	2,668	2,485	2,769	2,454	2,745	2,736	2,754	2,723	2,782	2,766
plus: Cash & Cash Equivalents - beginning of year	2,943	9,460	12,128	14,613	17,382	19,836	22,581	25,317	28,071	30,794	33,576
Cash & Cash Equivalents - end of the year	9,460	12,128	14,613	17,382	19,836	22,581	25,317	28,071	30,794	33,576	36,342
Cash & Cash Equivalents - end of the year	9,460	12,128	14,613	17,382	19,836	22,581	25,317	28,071	30,794	33,576	36,342
Investments - end of the year	32,100	19,188	17,804	16,198	13,210	14,674	15,861	18,060	20,367	23,701	27,434
Cash, Cash Equivalents & Investments - end of the year	41,560	31,316	32,417	33,580	33,046	37,256	41,178	46,131	51,160	57,277	63,776

Goldenfields Water Budget Result 2023/24			
	Operating Activities (\$'000)	Capital Activities (\$'000)	Net Result (\$'000)
1 . FISCAL BUDGET RESULT			
Operating Revenues	26,135		
Operating Expenses (incl Depreciation)	26,024		
Operating Result	111	0	111
<i>add back</i>			
Depreciation Expense	8,480		
Capex Program Expenditure		22,643	
Asset Sales/Trade Ins		738	
RESULT Surplus/(Deficit)	8,591	(23,381)	(14,790)
<i>RESULT - a deficit will need to be funded as shown below</i>			
2. FUNDING BUDGET RESULT			
Fiscal Budget Result (Above)	8,591	(23,381)	
<i>Internal Reserve Funding</i>			
Net Tfr from/(to) Employee Leave Entitlements	0		
Net Tfr from/(to) Plant & Vehicle Replacement		283	
Net Tfr from/(to) Infrastructure Replacement		9,730	
Net Tfr from/(to) Property Asset Reserve		0	
Net Tfr from/(to) Sales Fluctuation	-		
RESULT Surplus/(Deficit)	8,591	(13,368)	(4,778)
<i>RESULT - a surplus will increase Available Working Capital</i>			

Customer Categories	\$'000	% Within Category	% of Total
Residential	7,163		31.0%
Access Charges	1,845	26%	
Usage Charges	5,318	74%	
Non-Residential Rural	5,404		23.4%
Access Charges	1,655	31%	
Usage Charges	3,749	69%	
Non-Residential Other	2,523		10.9%
Access Charges	1,061	42%	
Usage Charges	1,462	58%	
Non-Residential High Volume Monthly	1,577		6.8%
Access Charges	45	3%	
Usage Charges	1,532	97%	
Non-Residential Bulk Council	6,413		27.8%
Access Charges	1,674	26%	
Usage Charges	4,739	74%	
TOTAL PROJECTED YIELD	23,080		100%

Goldenfields Water County Council			
2023/24 BUDGETED CASH POSITION		Current Year 2022/23 \$'000	Projected 2023/24 \$'000
Reconcilliation of Cash Position			
Change in net assets from continuing operations		2,731	111
Add back Non Cash Expenses			
Depreciation		8,420	8,480
Add Cashflows from Financing Activities			
Proceeds from Sale of Assets		738	617
Less Cashflows from Investing Activities			
Purchase of Infrastructure, Property, Plant & Equipment		(25,552)	(22,643)
Cash Surplus/ (Deficit)		(13,663)	(13,436)
Equity Movements			
Reserve Funds - Increase / (Decrease)		(13,663)	(13,436)

Goldenfields Water County Council			
2023/24 CAPITAL BUDGET SUMMARY		Current Year 2022/23 \$'000	Projected 2023/24 \$'000
Capital Budget			
Income			
Capital Funding			
Capital Grants & Contributions		5,634	1,592
Proceeds from sale - Infrastructure, Property Plant & Equipment		738	617
Internal Restrictions		22,083	21,916
Operating Revenue		(2,903)	(1,481)
Total Capital Funding		25,552	22,643
Capital Expenditure			
New Assets			
Water Supply Infrastructure		5,902	2,170
Plant & Equipment		-	550
IT / Office Equipment		-	-
Land & Buildings		100	1,500
Renewal Assets			
Water Supply Infrastructure		17,813	17,005
Plant & Equipment		1,600	1,288
IT / Office Equipment		60	80
Furniture & Fittings		5	-
Land & Buildings		72	50
Total Capital Expenditure		25,552	22,643

GOLDENFIELDS WATER BUDGET RESULT 2022/23				
CAPITAL WORKS BUDGET 2024 - 2027	Budget 2023/24	Budget 2024/25	Budget 2025/26	Budget 2026/27
CAPITAL INCOME	\$	\$	\$	\$
Asset Sales	616,500	500,000	500,000	500,000
Capital Grants and Contributions	1,591,800	1,640,000	1,689,500	1,740,400
TOTAL CAPITAL INCOME	2,208,300	2,140,000	2,189,500	2,240,400
CAPITAL EXPENDITURE				
NEW SYSTEM ASSETS	\$	\$	\$	\$
Plant & Equipment	550,000	0	0	0
Land & Buildings	1,500,000	1,500,000	0	0
Mains - Developer Paid	40,000	40,000	40,000	40,000
Mains - Reticulation	800,000	0	0	0
Pump Stations & Bores	400,000	0	0	3,845,000
Reservoir Sites	880,000	0	0	1,000,000
Treatment Plant	50,000	0	0	0
TOTAL NEW SYSTEM ASSETS	4,220,000	1,540,000	40,000	4,885,000
RENEWALS	\$	\$	\$	\$
Plant & Equipment	1,288,000	1,200,000	1,200,000	1,200,000
Information technology	80,000	80,000	80,000	80,000
Furniture & Office Equipment	0	10,000	10,000	10,000
Land & Buildings	50,000	250,000	50,000	50,000
Mains - Trunk	4,150,000	1,680,000	2,480,000	300,000
Mains - Reticulation	2,000,000	3,500,000	2,530,000	1,400,000
Mains - Rural	400,000	430,000	430,000	600,000
Pump Stations & Bores	3,175,000	720,000	3,100,000	2,825,000
Reservoir Sites	5,550,000	1,550,000	1,450,000	150,000
Treatment Plant	1,530,000	30,000	30,000	1,580,000
Emergency Works	200,000	200,000	200,000	200,000
TOTAL NEW SYSTEM ASSETS	18,423,000	9,650,000	11,560,000	8,395,000
TOTAL CAPITAL INCOME	22,643,000	11,190,000	11,600,000	13,280,000

FEES & CHARGES



Goldenfields
Water

Name	Year 22/23 Fee (incl. GST)	Year 23/24 Fee (incl. GST)	Legislation	GST
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Goldenfields Water County Council

Access Charges (Annual)

Residential

20mm Connection	\$212.00	\$222.00		
Quarterly Charge: \$55.50				
25mm Connection	\$332.00	\$348.00	Local Government Act 1993 Section 501	N
Quarterly Charge: \$87.00				
32mm Connection	\$544.00	\$572.00	Local Government Act 1993 Section 501	N
Quarterly Charge: \$143.00				
40mm Connection	\$848.00	\$890.00	Local Government Act 1993 Section 501	N
Quarterly Charge: \$222.50				
50mm Connection	\$1,328.00	\$1,394.00	Local Government Act 1993 Section 501	N
Quarterly Charge: \$348.50				
80mm Connection	\$3,394.00	\$3,564.00	Local Government Act 1993 Section 501	N
Quarterly Charge: \$891.00				

Non-Residential - Rural

20mm Connection	\$680.00	\$714.00	Local Government Act 1993 Section 501	N
Quarterly Charge: \$178.50				
25mm Connection	\$1,060.00	\$1,112.00	Local Government Act 1993 Section 501	N
Quarterly Charge: \$278.00				
32mm Connection	\$1,740.00	\$1,828.00	Local Government Act 1993 Section 501	N
Quarterly Charge: \$457.00				
40mm Connection	\$2,716.00	\$2,852.00	Local Government Act 1993 Section 501	N
Quarterly Charge: \$713.00				
50mm Connection	\$4,244.00	\$4,456.00	Local Government Act 1993 Section 501	N
Quarterly Charge: \$1,114.00				
80mm Connection	\$10,864.00	\$11,408.00	Local Government Act 1993 Section 501	N
Quarterly Charge: \$2,852.00				

Name	Year 22/23 Fee (incl. GST)	Year 23/24 Fee (incl. GST)	Legislation	GST
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Non-Residential - Rural [continued]

20mm Connection - Trunk Main Consumers Transferred from RWCC	\$332.00	\$509.00		
Quarterly Charge: \$127.25				
25mm Connection - Trunk Main Consumers Transferred from RWCC	\$518.00	\$795.00	Local Government Act 1993 Section 501	N
Quarterly Charge: \$198.75				

Name	Year 22/23 Fee (incl. GST)	Year 23/24 Fee (incl. GST)	Legislation	GST
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Non-Residential - Other

Includes: Commercial, Industrial, Institutional, Community, Direct and Remote

20mm Connection Quarterly Charge: \$97.50	\$372.00	\$390.00		
25mm Connection Quarterly Charge: \$152.00	\$580.00	\$608.00	Local Government Act 1993 Section 501	N
32mm Connection Quarterly Charge: \$251.00	\$956.00	\$1,004.00	Local Government Act 1993 Section 501	N
40mm Connection Quarterly Charge: \$390.00	\$1,486.00	\$1,560.00	Local Government Act 1993 Section 501	N
50mm Connection Quarterly Charge: \$612.50	\$2,334.00	\$2,450.00	Local Government Act 1993 Section 501	N
80mm Connection Quarterly Charge: \$1,571.00	\$5,984.00	\$6,284.00	Local Government Act 1993 Section 501	N
100mm Connection Quarterly Charge: \$2,450.50	\$9,336.00	\$9,802.00	Local Government Act 1993 Section 501	N

Non-Residential - High Volume (Monthly)

20mm Connection Monthly Charge: \$28.00	\$318.00	\$336.00	Local Government Act 1993 Section 501	N
25mm Connection Monthly Charge: \$43.50	\$498.00	\$522.00	Local Government Act 1993 Section 501	N
32mm Connection Monthly Charge: \$71.00	\$816.00	\$852.00	Local Government Act 1993 Section 501	N
40mm Connection Monthly Charge: \$111.00	\$1,272.00	\$1,332.00	Local Government Act 1993 Section 501	N
50mm Connection Monthly Charge: \$174.00	\$1,992.00	\$2,088.00	Local Government Act 1993 Section 501	N
80mm Connection Monthly Charge: \$445.00	\$5,088.00	\$5,340.00	Local Government Act 1993 Section 501	N

Name	Year 22/23 Fee (incl. GST)	Year 23/24 Fee (incl. GST)	Legislation	GST
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Non-Residential - High Volume (Monthly) [continued]

100mm Connection	\$7,956.00	\$8,352.00	Local Government Act 1993 Section 501	N
Monthly Charge: \$696.00				
150mm Connection	\$17,892.00	\$18,792.00	Local Government Act 1993 Section 501	N
Monthly Charge: \$1,566.00				

Non-Residential - Bulk Councils

Applied per equivalent no. of 20mm connections	\$144.00	\$152.00	Local Government Act 1993 Section 501	N
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Vacant Unconnected Properties

20mm Connection (applied to new subdivisions after 1/07/2011)	\$212.00	\$222.00	Local Government Act 1993 Section 552	N
Quarterly Charge: \$55.50				
25mm Connection (applied to new subdivisions after 1/07/2011)	\$321.00	\$348.00	Local Government Act 1993 Section 552	N
Quarterly Charge: \$87.00				

Consumption Charges (per kilolitre)

* Excess Charges apply when allocated volumes exceeded

Residential Charge - all consumption	\$2.60	\$2.73	Local Government Act 1993 Section 502	N
Non-Residential Rural - all consumption*	\$1.93	\$2.03	Local Government Act 1993 Section 502	N
Non-Residential Rural - Mandamah consumption*	\$2.60	\$2.73	Local Government Act 1993 Section 502 and Section 552	N
Non-Residential Rural - Trunk Main Consumers Transferred from RWCC*	\$1.66	\$1.82	Local Government Act 1993 Section 502	N
Non-Residential Other - all consumption*	\$2.16	\$2.27	Local Government Act 1993 Section 502	N
Non-Residential High Volume Monthly consumption*	\$2.35	\$2.47	Local Government Act 1993 Section 502	N
Non-Residential Bulk Council - all consumption	\$1.77	\$1.86	Local Government Act 1993 Section 502	N
*Excess Charges	\$4.00	\$4.20	Local Government Act 1993 Section 502	N

Water Filling Stations & Temporary Water Supply Charges

Water Filling Station Charges

AvData Key Deposit	\$50.00	\$50.00	Local Government Act 1993 Section 608	N
Minimum AvData when purchased at Goldenfields Water Office	\$60.00	\$60.00	Local Government Act 1993 Section 608	N

Name	Year 22/23 Fee (incl. GST)	Year 23/24 Fee (incl. GST)	Legislation	GST
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Standpipe / Temporary Water Supply Charges

Deposit for Non-Local Customer	\$1,000.00	\$1,000.00	Local Government Act 1993 Section 608	N
Short Term Hire (per week or part thereof)	\$90.00	\$95.00	Local Government Act 1993 Section 608	N
Annual Hire (per annum of part thereof - nil consumption allow)	\$350.00	\$368.00	Local Government Act 1993 Section 501	N
All Portable Standpipe Water Sales - per kilolitre - Commercial, Portable & Temporary	\$4.00	\$4.20	Local Government Act 1993 Section 502	N
Maximum Retail Charge - per kilolitre - Standpipe / Filling Station Water Sales	\$5.30	\$5.57	Local Government Act 1993 Section 502	N

Name	Year 22/23 Fee (incl. GST)	Year 23/24 Fee (incl. GST)	Legislation	GST
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Connection & Developer Charges

Water Connection & Development Proposals

Assess development proposals (incl subdivision, strata & community/neighbourhood plans - per connection) incl site inspection

Single connection	\$315.00	\$330.00	Local Government Act 1993 Section 608	N
Up to 5 connections	\$245.00	\$257.00	Local Government Act 1993 Section 608	N
6 to 15 connections	\$220.00	\$231.00	Local Government Act 1993 Section 608	N
16 to 30 connections	\$190.00	\$200.00	Local Government Act 1993 Section 608	N
> 30 connections		POA	Local Government Act 1993 Section 608	N

Infrastructure Charges

Equivalent Tenement (ET) = 250 kilolitres per annum

Retail DSP areas (per ET)	\$7,800.00	\$7,800.00	Local Government Act 1993 (Water Management Act 2000) Section 64 (Section 306 WMA) / Section 608	N
Bulk Council DSP areas (per ET)	\$7,134.00	\$7,134.00	Local Government Act 1993 (Water Management Act 2000) Section 64 (Section 306 WMA) / Section 608	N

Augmentation Charges - Tapping, Service and Meter Charges

Downsizing a Connection: half the regular cost of the resultant connection size

Augmentations: additional charges may apply where Dial Before You Dig indicates other services that require external location

20mm Connection	\$1,900.00	\$1,995.00	Local Government Act 1993 (Water Management Act 2000) Section 64 (Section 306 WMA) / Section 608	N
25mm Connection	\$2,100.00	\$2,205.00	Local Government Act 1993 (Water Management Act 2000) Section 64 (Section 306 WMA) / Section 608	N
32mm Connection	\$2,750.00	\$2,888.00	Local Government Act 1993 (Water Management Act 2000) Section 64 (Section 306 WMA) / Section 608	N
40mm Connection	\$3,200.00	\$3,360.00	Local Government Act 1993 (Water Management Act 2000) Section 64 (Section 306 WMA) / Section 608	N
50mm Connection	\$3,750.00	\$3,938.00	Local Government Act 1993 (Water Management Act 2000) Section 64 (Section 306 WMA) / Section 608	N

Name	Year 22/23 Fee (incl. GST)	Year 23/24 Fee (incl. GST)	Legislation	GST
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Augmentation Charges - Tapping, Service and Meter Charges [continued]

> 50mm Connection		At Cost	Local Government Act 1993 (Water Management Act 2000) Section 64 (Section 306 WMA) / Section 608	N
20mm Connection where service pipe has already been laid	\$380.00	\$400.00	Local Government Act 1993 (Water Management Act 2000) Section 64 (Section 306 WMA) / Section 608	N
25mm Connection where service pipe has already been laid	\$480.00	\$504.00	Local Government Act 1993 (Water Management Act 2000) Section 64 (Section 306 WMA) / Section 608	N
NR Rural - Mandamah Annual Augmentation Charge (per Entity) - Stage 1	\$531.00	\$531.00	Local Government Act 1993 Section 552	N
Quarterly Charge: \$132.75				
NR Rural - Mandamah Annual Augmentation Charge (per Entity) - Stage 2	\$521.00	\$531.00	Local Government Act 1993 Section 552	N
Quarterly Charge: \$132.75				
NR Rural - Mandamah Annual Augmentation Charge (per Entity) - Stage 3	\$511.00	\$531.00	Local Government Act 1993 Section 552	N
Quarterly Charge: \$132.75				
NR Rural - Mandamah Annual Augmentation Charge (per Entity) - Stage 4	\$500.00	\$525.00	Local Government Act 1993 Section 552	N
Quarterly Charge: \$131.25				

Customer Services

Bulk Customer Charges

Bulk Customer - Backflow Device Testing (per device) plus additional hourly rates may apply	\$355.00	\$373.00	Local Government Act 1993 Section 608	N
Bulk Customer - Backflow Installation	\$1,910.00	\$2,010.00	Local Government Act 1993 Section 608	N
Bulk Customer - Trunk Main New Connection	\$13,738.00	\$14,425.00	Local Government Act 1993 Section 608	N
Bulk Customer - Trunk Main Relocation During Construction Fee	\$6,312.00	\$6,628.00	Local Government Act 1993 Section 608	N

Backflow Prevention

*Charges apply to 20mm installation. Larger sizes charged at cost.

Installation of RPZD device (incl cost of device)*	\$1,030.00	\$1,080.00	Local Government Act 1993 Section 608	N
Inspection & Testing of Backflow Prevention Device (per device) plus additional hourly charges may apply	\$355.00	\$373.00	Local Government Act 1993 Section 608	N
Installation of Double Check Valve*	\$281.00	\$295.00	Local Government Act 1993 Section 608	N
Yearly Servicing of Double Check Valve	\$69.00	\$72.00	Local Government Act 1993 Section 608	N

Name	Year 22/23 Fee (incl. GST)	Year 23/24 Fee (incl. GST)	Legislation	GST
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Pipe Locations

Locate Only (min 1 Hour)	At Cost (min \$160/hr)	Local Government Act 1993 Section 608	N
Locate and Expose (min 24 hours notice) (min 1 Hour)	At Cost (min \$160/hr)	Local Government Act 1993 Section 608	N

Engineering Services

Site Inspections (per visit)	\$320.00	\$335.00	Local Government Act 1993 Section 608	N
Pressure and Flow Test	\$360.00	\$380.00		N
Pressure Testing of New Mains	\$875.00	\$919.00	Local Government Act 1993 Section 608	N
Chlorination / Disinfection of New Mains (per service)	\$875.00	\$919.00	Local Government Act 1993 Section 608	N
Cuttting in of New Mains		At Cost	Local Government Act 1993 Section 608	N
Attend Bursts or Emergency Repairs - during developer defect liability period		At Cost	Local Government Act 1993 Section 608	N
Site Survey (per day)	\$960.00	\$1,010.00	Local Government Act 1993 Section 608	N
Design and Drafting including Plans (per day)	\$1,050.00	\$1,102.00	Local Government Act 1993 Section 608	N
Review Developer Designs and Documentation		At Cost	Local Government Act 1993 Section 608	N
Engineering Consult per hour (min 1 hour)	\$160.00	\$170.00	Local Government Act 1993 Section 608	N

Name	Year 22/23 Fee (incl. GST)	Year 23/24 Fee (incl. GST)	Legislation	GST
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Private Works

Private Works Admin Fee	10% (Max \$500)	Local Government Act 1993 Section 608	Y
Hire rates for Labour, Plant & Equipment	POA	Local Government Act 1993 Section 608	Y

Other Charges

Administrative Fees

Administration

Statutory Charges, to be determined.

S603 Certificate - Search Enquiry Certificate Fee (State Govt scheduled fee) - per property	\$90.00	\$95.00	Local Government Act 1993 Section 603	N
S603 Certificate Urgency Fee - process in less than three working days (incl Certificate)	\$180.00	\$190.00	Local Government Act 1993 Section 603 and Section 608	N
Restriction / Disconnection Attendance Fee - Permanent or Temporary (non-payment of account or at customer request)	\$160.00	\$170.00	Local Government Act 1993 Section 608	N
Reconnection Fee after Temporary Restriction / Disconnection	\$160.00	\$170.00	Local Government Act 1993 Section 608	N
Debt Recovery Attendance Fee (serving notices)	\$160.00	\$170.00	Local Government Act 1993 Section 608	N

Meter Test Deposit

Non-refundable if meter registers less than 4% more than the correct quantity

20 or 25mm meter	\$154.00	\$162.00	Local Government Act 1993 Section 608	N
32 or 40mm meter	\$234.00	\$246.00	Local Government Act 1993 Section 608	N
50 or 80mm meter	\$258.00	\$271.00	Local Government Act 1993 Section 608	N
> 80mm meter	\$310.00	\$325.00	Local Government Act 1993 Section 608	N

Special Meter Reading

Refundable if routine reading by Council is in error

Routine service (min 48 hours notice)	\$93.00	\$98.00	Local Government Act 1993 Section 608	N
Same Day Service	\$160.00	\$170.00	Local Government Act 1993 Section 608	N
Special Enquiry/Certificate/Attendance Fee per hour (min 1 hour)	\$160.00	\$170.00	Local Government Act 1993 Section 608	N

Other

Interest on Overdue Accounts (State Govt scheduled rate)	6%	Local Government Act 1993 Section 566	N
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Name	Year 22/23 Fee (incl. GST)	Year 23/24 Fee (incl. GST)	Legislation	GST
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Other [continued]

Processing of Dishonoured Cheques	\$55.00	\$55.00	Local Government Act 1993 Section 608	N
Processing of Dishonoured Direct Debit (initial \$0, each subsequent dishonour)	\$25.00	\$25.00	Local Government Act 1993 Section 608	N
Reallocate Electronic Payment of Water Account	\$10.00	\$10.00	Local Government Act 1993 Section 608	N
Copy of Documents (per copy) when freely available from website	\$35.00	\$37.00	Local Government Act 1993 Section 608	N
Printing / Photocopying - A4 Black & White	\$0.50	\$0.50	Local Government Act 1993 Section 608	N
Printing / Photocopying - A4 Colour	\$2.00	\$2.00	Local Government Act 1993 Section 608	N
Printing / Photocopying - A3 Black & White	\$1.00	\$1.00	Local Government Act 1993 Section 608	N
Printing / Photocopying - A3 Colour	\$3.00	\$3.00	Local Government Act 1993 Section 608	N
Copy - Water Notice	\$10.00	\$10.00	Local Government Act 1993 Section 608	N
Copy - Water Account Financial Data	\$10.00	\$10.00	Local Government Act 1993 Section 608	N
Copy - S603 Certificate	\$10.00	\$10.00	Local Government Act 1993 Section 608	N

Government Information (Public Access) Act 2009 Requests

Statutory Charges, to be determined.

Application Fee	\$30.00	\$30.00	Government Information (Public Access) Act 2009 Section 41	N
Processing Charge (/hr after first 20hrs)	\$30.00	\$30.00	Government Information (Public Access) Act 2009 Section 64	N
Internal Review	\$40.00	\$40.00	Government Information (Public Access) Act 2009 Section 85	N
Amendment of Records	No Cost			N